| Time | Session | Speakers |
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| Day 1 – Tuesday, June 13<br>Ballroom, Nairobi Serena Hotel | | |
| 08:30 – 09:45 | Registration | |
| 09:45 – 10:00 | Official Opening & Introduction to LoGRI | Dr. Titilola Akindeinde, Executive Director, LoGRI & Dr. Colette Nyirakamana, Research Lead, LoGRI |
| 10:00 – 10:10 | Welcome Remarks | Rispah Simiyu, Ag. Commissioner General, Kenya Revenue Authority |
| 10:10 – 10:25 | Welcome Remarks | H.E. Johnson A. Sakaja, Governor of Nairobi City County |
| 10:25 – 10:40 | Opening Address | H.E. Rigathi Gachagua, Deputy President of Kenya |
| 10:40 – 12:10 | **Plenary 1: Property Tax and Challenges to Reform**<br><br>Property taxes can significantly contribute to local development and help governments fund essential services. This is especially vital in cities facing population growth and the impacts of Covid-19. Property taxes contribute up to 50 percent of local revenues in high-income countries. However, in lower-income countries, they represent only up to 20 percent of income or one percent of GDP. Despite their potential, property taxes are often under-utilized. This plenary will discuss the importance of property taxation, the challenges preventing governments from realizing its full potential, and the benefits of implementing reform approaches tailored to local contexts. | **Moderator:**<br>Dr. Riel Franzsen, Director, African Tax Institute, South Africa<br><br>**Speakers:**<br>Jean Claude Mondo, Head of the Tax Cadastre Project, Directorate General of Taxation, Cameroon<br><br>Astrid Haas, Urban Economist and Consultant<br><br>H.E. Kawira Mwangaza, Governor of Meru County<br><br>H.E. Paul Simba Arati, Governor of Kisii County |

| 12:10 - 13:30 | Lunch at Aksum Gardens, Nairobi Serena Hotel | |
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| 13:30 – 15:00 | **Plenary 2: Innovative Approaches to Reform**<br><br>Property tax systems in many lower-income countries have not performed well, but several countries are taking action to reverse this trend. Reforms can come in many forms, from big changes to the whole system to small improvements to specific aspects like property identification, valuation, or reliance on information technology systems and effective payment systems. This panel will discuss what makes these reforms successful, what challenges reformers face, and what we can learn from their successes and failures. Discussants will also explore how various reform innovations can be adapted to different situations. | **Moderator:**<br>Dr. Nara Monkam, Associate Professor, University of Pretoria, South Africa<br><br>**Speakers:**<br>Dr. Wilson Prichard, ICTD Executive Director, LoGRI Chair, Associate Professor at the University of Toronto, Canada<br><br>Rosetta Wilson, Sierra Leone Project Lead, LoGRI<br><br>Robert Nowere, Director of Revenue Collection, Kampala Capital City Authority, Uganda |
| 15:00 – 15:30 | Tea/Coffee Break | |

| 15:30 – 17:00 | **Session 1: Challenges and Strategies for Effective Property Identification**<br><br>The registration of properties for property taxation historically happens in two stages: first, the property and owner are officially registered in a national cadastre, and then the properties are registered for property tax purposes. However, this two-stage process often leads to incomplete coverage of properties for taxation. Many properties end up unregistered, and often land and tax authorities do not share data, which can result in information gaps and inconsistencies. Consequently, these shortcomings can create problems of tax fairness and justice while undermining citizens' trust in their local or tax authority. This session will discuss these challenges and explore reform strategies to improve property identification. | **Moderator:**<br>Dr. Lucky Kabanga, Lecturer, Mzuzu University, Malawi<br><br>**Speakers:**<br>Evan Trowbridge, Technical Lead, LoGRI<br><br>Hon. Jim Mukenge, Minister of Finance, Kasai Central, Democratic Republic of Congo<br><br>Lamine Badjie, Deputy Director of Services & Head of Geographic Information Systems, Kanifing Municipal Council, The Gambia |
| | **Session 2: The Underlying Causes of Ineffective Valuation and Approaches to Reform**<br><br>Property valuation is a critical step in determining the value of properties for tax purposes and the distribution of the tax burden to ensure fairness and progressivity. However, it is not easy to do this in practice. The methods used to assess property value are often complex, expensive, and subjective, thus making it hard to value properties accurately, especially in lower-income countries. As a result, valuation rolls are often outdated and incomplete and often lead to lower property tax revenue for governments and unfairness taxation for taxpayers. In this session, speakers will discuss the reasons behind ineffective property valuation and approaches to improve outcomes. | **Moderator:**<br>Rosetta Wilson, Sierra Leone Project Lead, LoGRI<br><br>**Speakers:**<br>Nicolas Orgeira Pillai, Doctoral Fellow, LoGRI<br><br>Bilal Choho, Research Coordinator, Paris School of Economics, France<br><br>Sitsopé Kounetsron, Head of Section Land Security and Contradictory Demarcation, Office Togolais des Recettes, Togo |
| From 18:30 | Dinner at Aksum Gardens, Nairobi Serena Hotel | |

| Day 2 – Wednesday, June 14 |
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| Ballroom, Nairobi Serena Hotel |

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| 08:30 – 09:30 | Registration |
| 09:30 – 09:35 | Agenda Overview |
| 09:35 – 11:05 | **Plenary 3: What do We Know about IT-Led Reforms? Insights from Reform Experiences**<br><br>Information Technology (IT) systems can help improve property taxation in lower-income countries. New technologies can simplify property identification, automate aspects of property valuation, facilitate payments, and strengthen data management. However, IT systems often fall short of their potential or fail altogether. This plenary will discuss the dynamics of implementing IT systems for property tax reform and share experiences and strategies to optimize the use of these systems. | **Moderator:**<br>Dr. Wilson Prichard, ICTD Executive Director, LoGRI Chair, Associate Professor at the University of Toronto, Canada<br><br>**Speakers:**<br>Xaver Schenker, Technical Advisor and Consultant, LoGRI<br><br>Mor Fall, Technical Advisor, Directorate General of Taxation and Domains, Senegal<br><br>Géraud Tossou, Directorate of IT Services, Directorate General of Taxation, Benin |
| 11:05 – 11:40 | Tea/Coffee Break |

| 11:40 – 13:10 | **Session 3: Improving Property Tax Enforcement**<br><br>When tax compliance is low, local governments need a clear, rules-based, and effective way to pursue enforcement action against noncompliant taxpayers. Without this, efforts to improve tax collection are unlikely to succeed. Governments often rely on enforcement to get more revenue and reduce payment arrears. However, enforcement efforts can be ineffective due to limited resources, political interference, and selective targeting. In turn, this can undermine the legitimacy of local authorities and make citizens lose trust in government. This session will focus on the challenges of enforcing property taxes and approaches to encourage voluntary compliance. | **Moderator:**<br>Dr. Dan Ngabirano, Lecturer, Makerere University, Uganda<br><br>**Speakers:**<br>Dr. Oyebola Okunogbe, Economist, World Bank Development Research Group, World Bank, Liberia<br><br>Dr. Jonathan Weigel, Assistant Professor, University of California Berkeley, United States of America<br><br>Shaban Asman, Deputy Chief Revenue Officer, Nairobi City Council, Kenya |
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| 11:40 – 13:10 | **Session 4: Dynamics of Central-Local Collaboration in Property Taxation**<br><br>Property tax administration is often divided between central and local authorities, unlike other local revenue sources. Central governments usually oversee land titling, cadastral plans, and property valuation, while local governments handle rate setting, billing, payment, and enforcement. However, the split of responsibilities can be unclear due to incoherent rules and regulations. Moreover, effective property taxation requires strong collaboration between the two levels of government, but this is often lacking in practice, hindering reform efforts. This session will discuss the importance of and challenges to effective intergovernmental collaboration and explore critical areas of collaboration to improve outcomes. | **Moderator**:<br>Dr. Colette Nyirakamana, Research Lead, LoGRI<br><br>**Speakers**:<br>Camille Barras, Policy Lead, LoGRI<br><br>Annastaciah Githuba, Deputy Commissioner, Kenya Revenue Authority, Kenya<br><br>Dr. Damas Hounsounon, Director of the Reform Monitoring Unit, Directorate General of Taxation, Benin |

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| 13:10 – 14:30 | Lunch at Aksum Gardens, Nairobi Serena Hotel | |
| 14.30 – 16.00 | **Plenary 4: Building Public and Political Support for Reform: Insights from Experience and Research**<br><br>To strengthen property tax systems, it is important to not only build technical and technological capacity but also public and political support. Reforms need public support to restore citizens' trust in public financial management and increase tax compliance. Similarly, success depends on the willingness and commitment of key political actors to support reform and overcome any political resistance. Although these aspects are crucial in designing reform models and strategies, they are often not well-researched or discussed in policy circles. This session will focus on strategies to build public and political support, drawing on research and reform experiences. | **Moderator:**<br>Astrid Haas, Urban Economist and Consultant<br><br>**Panellists:**<br>Dr. Abraham Rugo, Country Manager, International Budget Partnership, Kenya<br><br>Dr. Colette Nyirakamana, Research Lead, LoGRI<br><br>Abou Bakarr Kamara, Country Economist, International Growth Center, Sierra Leone |
| 16:00 – 16:15 | Summary of Key Messages | Dr. Wilson Prichard, ICTD Executive Director, LoGRI Chair, Associate Professor at the University of Toronto, Canada |
| 16:15 – 16:30 | Concluding Remarks | Dr. Titilola Akindeinde, Executive Director, LoGRI |
| 18:30 | Dinner at Aksum Garden, Nairobi Serena Hotel | |
| Optional Technical Workshops:<br>Baraza Room, Sarova Panafric Hotel | | |
| 9:00 – 10:45 | **Session 1: Technical Approaches to Effective Property Identification and Tax Registration**<br><br>Comprehensive and up-to-date maps of taxable properties and clear addressing systems are crucial for effective property taxation. Outdated or incomplete maps lead to unaccounted properties, hindering revenue collection and fairness. Unclear addressing systems create difficulties in updating property information, delivering bills, and ensuring compliance. The LoGRI program explores simplified property identification models, including | **Workshop Leaders:**<br>Dr. Wilson Prichard, ICTD Executive Director, LoGRI Chair, Associate Professor at the University of Toronto, Canada<br><br>Evan Trowbridge, Technical Lead, LoGRI |

| | satellite mapping, simplified registration, addressing system simplification, and technology utilization. This session will address challenges, present implementation examples, and discuss the benefits, drawbacks, and alternatives of this approach. | |
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| 10:45 – 11:00 | Tea/Coffee Break | |
| 11:00 – 12:45 | **Session 2: Implementing Simplified Approaches to Property Valuation**<br>Ensuring accurate property valuation is crucial for equitable property tax systems and revenue stability. However, outdated valuations often fail to reflect actual property values. To address this, the LoGRI program has explored simplified approaches, such as the "points-based approach." This approach estimates property size, collects observable property characteristics as proxies for value, involves expert valuers for market/rental value estimates, and builds a simple model for determining taxable value. It offers greater equity and transparency compared to area-based systems and expensive expert-driven models. This session will discuss valuation challenges, present implementation examples, and invite discussion on the advantages, drawbacks, and alternatives of this approach. | **Workshop Leaders:**<br>Dr. Wilson Prichard, ICTD Executive Director, LoGRI Chair, Associate Professor at the University of Toronto, Canada<br><br>Nicolas Orgeira Pillai, Doctoral Fellow, LoGRI |
| 12:45 – 14:00 | Lunch | |
| 14:00 –15:45 | **Session 3: Digitalization of Property Tax Administration**<br><br>Digitalization has the potential to revolutionize property tax administration, but often falls short due to various reasons like poor system design, high costs, lack of technical support, data sharing challenges, political opposition, and administrative resistance. This session will address system design challenges, including participant experiences, principles and technical requirements, and a demonstration of the IT system in Freetown, Sierra Leone. The discussion will provide an opportunity to revisit key messages, address challenges, and explore potential strategies. | **Workshop Leaders:**<br>Dr. Wilson Prichard, ICTD Executive Director, LoGRI Chair, Associate Professor at the University of Toronto, Canada<br><br>Evan Trowbridge, Technical Lead, LoGRI<br><br>Xaver Schenker, Technical Consultant, LoGRI |
| END of LoGRI Inaugural Conference | | |